

TOWN OF LAURENTIAN HILLS Municipal Budget 2019



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GENERAL COMMENTS

The 2019 budget has been a combined effort of the CAO, Treasurer, Department Heads, Committee Chairmen and Vice Chairmen, Board members, all staff members and Council.

The Ontario Municipal Partnership Fund (OMPF)

The Ontario Municipal Partnership Fund is the Province's main transfer payment to municipalities. In 2019, the Province will provide a total of \$505 million in unconditional funding to 389 municipalities through the OMPF. The Town's OMPF is outlined by graph showing the years 2009 to 2019. 2019 will see an increase of \$2,300.00 in the Town's funding.

Assessment Growth

The Municipal Property Assessment Corporation (MPAC). MPAC is responsible for establishing current value assessments and classifications for all properties in Ontario. Current Assessed Value (CVA) is defined as the most probable price a property should sell for in a competitive and open market. CVA is established based on a willing buyer and a willing seller in a competitive open market. Five major factors account for approximately 85% of residential property values. Location, lot dimensions, living area, age of the property adjusted for any major improvements or additions and the quality of the construction.

Under the *Assessment Act*, assessment increases are phased-in over four years for all property types. **A decrease in assessment is applied immediately**

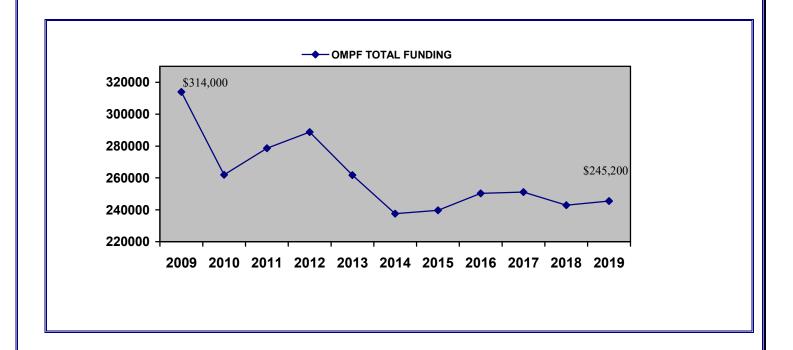
Example of Four Year Phased in Assessment

Property Classification	Residential
Property's value on January 1, 2016 Property's value on January 1, 2012 Over this four-year period, your property value change was	\$221,000 \$202,000 \$ 19,000

Assuming property characteristics stay the same, the property assessment will increase by \$4,750 each year as follows.

<i>j</i>			
2017	2018	2019	2020
\$206,750	\$211,500	\$216,250	\$221,000

OMPF FUNDING



PHASED - IN ASSESSMENT

2019 represents the third year of the four year phased-in assessment from 2017 to 2020 representing the current market value of properties as of January 1, 2016.

TAX RATE IMPACT

The impact of the tax rate with no increase @ 0.00742021.

Example of \$100,000 assessment:

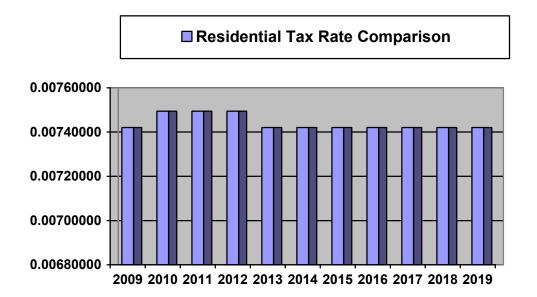
	Municipal
2018 Residential	\$ 742.02
2019 Residential	<u>\$ 742.02</u>
Difference of:	\$ 0.00

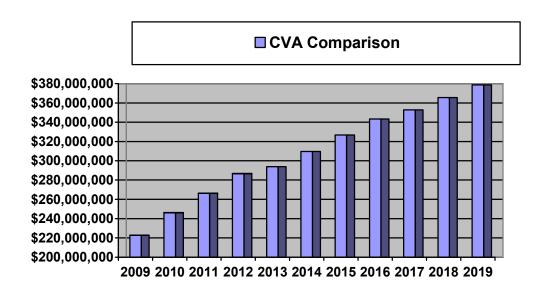
If we factor in the average residential phased-in assessment increase in valuation change of 2.8%

Example of \$100,000 assessment to \$102,800 assessment:

	Municipal
2018 Residential	\$ 742.02
2019 Residential	<u>\$ 762.80</u>
Difference of:	\$ 20.78

The following chart provides a graphical representation of the Town's Residential tax rates and the total CVA from 2009 to 2019



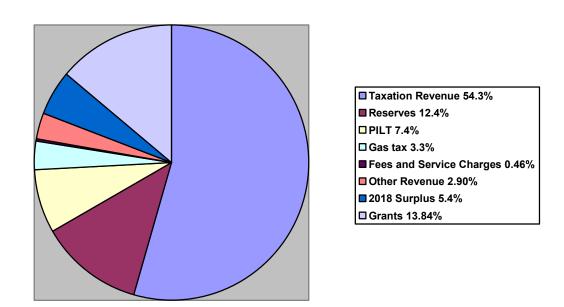


Summary of Revenues

2019 Revenue Budget Summary:

DESCRIPTION	2019 BUDGET		
		AMOUNT	
Taxation Revenue	\$	2,995,612.00	
PILT	\$	408,582.00	
Gas Tax	\$	179,066.00	
Fees and Service Charges	\$	25,556.00	
Other Revenue	\$	158,290.00	
Surplus / 2018 Carry Over Projects	\$	298,539.00	
Grants	\$	763,946.00	
Trans from Reserves	\$	693,693.00	
TOTAL:	\$	5,523,284.00	

Town of Laurentian Hills Revenues

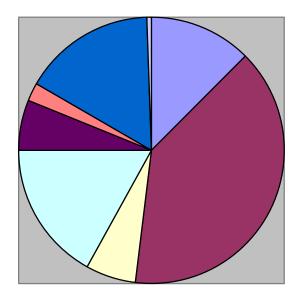


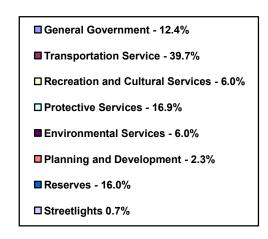
Summary of Expenditures

2019 Expense Summary:

DESCRIPTION	2019 BUDGET AMOUNT
General Government	\$ 682,385.00
Protective Services	\$ 936,428.00
Transportation Services	\$ 2,194,279.00
Streetlights	\$ 38,283.00
Environmental Services	\$ 332,619.00
Recreation and Cultural Services	\$ 329,559.00
Planning and Development	\$ 125,241.00
Transfer to Reserves	\$ 884,490.00
TOTAL:	\$ 5,523,284.00

Town of Laurentian Hills Expenditures





Reserves and Reserve Funds

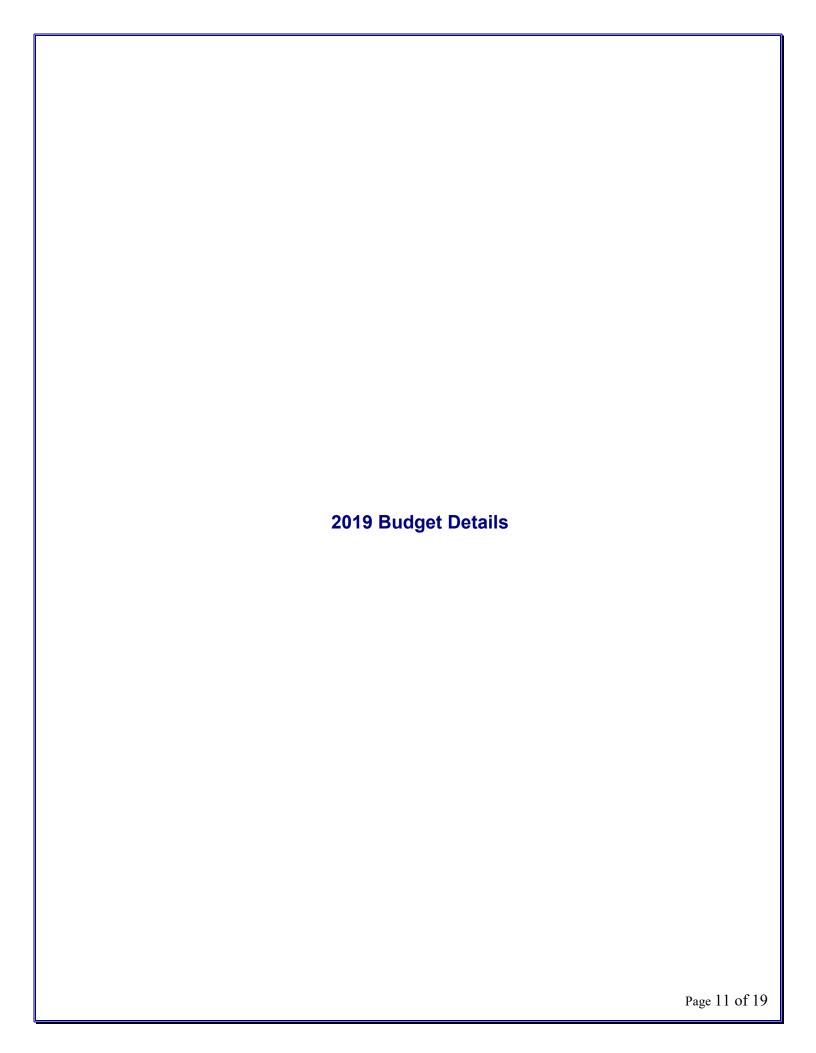
2018 Schedule of Reserve Funds:

	2018 Opening Balance	2018 Year End Closing Balance
Reserve Funds		_
Software Management System	40,747.05	41,168.32
Sewer Capital	499,557.90	521,722.67
Street Lighting	33,512.69	43,859.17
Joint Landfill Costs	101,939.10	112,993.02
Fire Extrication	53,017.99	63,566.13
Recreational Development	26,049.83	32,519.15
Water System	325,813.38	346,181.86
Fire Equipment	553,318.18	609,038.76
Legacy	35,410.41	35,776.51
Business Park	156,696.87	158,316.91
Physician Search	34,325.50	34,680.38
Federal Gas Tax	321,981.32	378,993.60
Facilities	155,810.29	307,421.16
Roads Equipment	1,221,985.97	1,099,157.70
Highway Entrance Lights	1,107.59	1,119.04
Main Street Revitalization	0	40,264.98
Total:	\$ 3,561,274.07	\$3,826,779.36

2019 Municipal Tax Rates

2019 Schedule of Municipal Tax Rates:

TAX RATES		2019 CVA	TOWN TAX RATES	-	TAX LEVIED
Residential/Farm	RT	307,259,845	0.00742021		2,279,933.00
Multi-Residential	MT	472,000	0.01442192	\$	6,807.00
Commercial-Occupied	CT	3,373,344	0.01346546	\$	45,423.00
Commercial-New Const	XT	179,700	0.01346546	\$	2,419.00
Commercial-Excess Land	CU	195,614	0.01346546	\$	2,634.00
Commercial-Vacant Land	CX	316,089	0.01346546	\$	4,256.00
Industrial-Occupied	ΙΤ	666,967	0.02126404	\$	14,182.00
Industrial New Construction	JT	258,238	0.02126404	\$	5,491.00
Industrial New Construction Vacant	JU	106,513	0.02126404	\$	2,264.00
Pipelines	PT	63,483,489	0.00988966	\$	627,830.00
Farmlands	FT	299,110	0.00185505	\$	555.00
Managed Forests	TT	2,058,409	0.00185505	\$	3,818.00
		\$ 378,669,318		\$ 2	2,995,612.00



Department Taxation		Budget 2019
Residential	\$	2,279,933.00
Farm	\$	555.00
Managed Forest	\$	3,818.00
Multi-residential	\$	6,807.00
Pipeline	\$	627,830.00
Commercial	\$	45,423.00
Commercial vacant	\$	6,890.00
Commercial New Construction	\$	2,419.00
Industrial	\$	14,182.00
Industrial New Construction Vacant	\$	5,491.00
Industrial New Construction Vacant	\$	2,264.00
Sub total	\$	2,995,612.00
Grants in lieu: Town share		
Canada: Post office	\$	3,100.00
D.N.D.	\$	233,800.00
A.E.C.L.	\$	4,648.00
Envir Can	\$	59,769.00
C.B.C.	\$	620.00
Ontario: Mgt Board	\$	3,895.00
M.N.R.	\$	22,900.00
M.T.O.	\$	5,850.00
Hydro / O.P.G.	\$	74,000.00
Sub total	\$	408,582.00
GRANTS		
Aggregate	\$	3,500.00
Court Security Transportation	\$	2,730.00
Public Works Student	\$	3,300.00
Ontario Municipal Partnership Fund	\$	245,200.00
OCIF	\$	51,149.00
MMHA Modernizing Fund	\$	414,957.00
OCLIF (Cannabis)	\$	10,000.00
Gas Tax federal	\$	179,066.00
Sub total	\$	909,902.00
Protection to person & property		
Fire - other municipalities	\$	3,156.00
M.T.O.	\$	4,000.00
M.N.R.	\$	1,900.00
Kennel Registration	\$	25.00
Sub total	\$	9,081.00
Environment	_	
Blue box Ontario	\$	20,500.00
Recycling Boxes	\$	150.00
Landfill fees	\$	10,000.00
Bag Tags	\$	1,000.00
Administration W&S	\$	12,000.00
Sub total	\$	43,650.00

Grants		
Community Grants	\$	4,000.00
Interest and Fees		
Taxes - penalty	\$	10,000.00
Taxes - interest	\$	40,000.00
Tax certificates	\$	5,000.00
Compliance certificates	\$	1,000.00
Interest Bank	\$	40,000.00
Licenses marriage / Ceremonies	\$	400.00
Sub total	\$	96,400.00
Planning		
_		
Planning fees (charges)	\$	25,000,00
Building permits Permit Dev fees / Site Plan Control	Ф	25,000.00
Agreements	\$	2,000.00
Sub total	\$	27,000.00
Miscellaneous		
Land - rent Bus Park & Tower	\$	6,000.00
Building rent	\$	8,000.00
photo copy, maps etc.	\$	35.00
Memorial tree/bench	\$	250.00
Nursery fees	\$	4,400.00
Nursery grant child care	\$	17,140.00
Nursery School Capacity Grant	\$	1,000.00
Sub total	\$	36,825.00
Transfer from Reserves	\$	693,693.00
Surplus / 2018 Carry Over	\$	298,359.00
Sub total	\$	992,232.00
TOTAL MUNICIPAL REVENUES	\$	5,523,284.00
2019 Taxes Collected for Other Authorities		
County	\$	1,605,822.00
School Boards	\$	1,241,194.00
Sub total	\$	2,847,016.00
TOTAL REVENUES	\$	8,370,300.00
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Department / Expenditures	
Council	
Honorarium	\$ 84,181.00
Burden (payroll costs)	\$ 4,167.00
Conferences-Memberships-Miles	\$ 8,000.00
Communications	\$ 1,500.00
Integrity Commissioner	\$ 10,000.00
Sub total	\$ 107,848.00
General Government	
mileage	\$ 500.00
cleaning - supplies - floors	\$ 3,500.00
Conferences-memberships-training	\$ 3,500.00
Hospitality	\$ 1,500.00
Office - supply general	\$ 5,000.00
computer supply	\$ 3,000.00
Equipment purchase	\$ 1,000.00
computer service/contract	\$ 27,000.00
utilities	\$ 30,000.00
communications	\$ 13,000.00
repair/maintenance	\$ 1,000.00
building maintenance	\$ 18,000.00
Rentals - service contracts	\$ 4,200.00
Audit	\$ 35,000.00
Insurance	\$ 10,684.00
Legal	\$ 20,000.00
Bank charges	\$ 8,500.00
PSAB Contract	\$ 2,400.00
Unallocated funds	\$ 32,746.00
Computer Hardware upgrades	\$ 20,000.00
Sub total	\$ 240,530.00
Taxation Write Offs	\$ 5,000.00
Protection to Persons & Property	
Animal Control	
Renfrew County Veterinary	\$ 280.00
Sub total	\$ 280.00
Policing	
O.P.P. costs	\$ 436,101.00
Sub total	\$ 436,101.00
Planning and Building	
Mileage	\$ 1,800.00
Conferences-memberships	\$ 500.00
Training	\$ 5,835.00
Supplies	\$ 500.00
Communications	\$ 1,500.00
Zoning By-law Review/updating	\$ 30,000.00
Sub total	\$ 40,135.00

Economic Development		
Advertising/misc	\$	2,500.00
flags	\$	350.00
Sub total	\$	2,850.00
Fire Department		
Office - materials supplies	\$	1,000.00
Call meals etc	\$	200.00
Utilities	\$	22,145.00
Communications	\$	8,000.00
Prevention & Inspections	\$	1,500.00
Training materials	\$	1,800.00
Memberships - conventions	\$	2,400.00
Health & safety/PTSD/Fire training	\$	4,800.00
Insurance	\$	22,657.00
Licenses	\$	625.00
Vehicles - operations	\$	6,500.00
repair	\$	4,000.00
Repairs - equipment & doors	\$	16,000.00
building	\$	6,000.00
Bunker Gear / helmets	\$	10,000.00
Capital Building	\$	85,000.00
Pagers	\$	2,900.00
Tower line brushing / repairs	\$	6,600.00
Equipment / drill	\$	500.00
Hydrants	\$	7,500.00
Rescue Truck	\$	170,035.00
Sub total	\$	380,162.00
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Public Works	·	
Public Works Conferences-memberships	\$	3,000.00
	\$	
Conferences-memberships	\$ \$ \$	3,000.00 1,000.00 30,998.00
Conferences-memberships Office -equipment purchase utilities communications	\$ \$ \$	3,000.00 1,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals	\$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00
Conferences-memberships Office -equipment purchase utilities communications	\$ \$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance	\$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses	\$ \$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader	\$ \$ \$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 3,600.00
Conferences-memberships Office -equipment purchase	\$ \$ \$ \$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 3,600.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 3,600.00 30,500.00 90,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs	* * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 3,600.00 30,500.00 90,000.00 40,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 3,600.00 30,500.00 90,000.00 40,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 30,500.00 90,000.00 40,000.00 27,500.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies Building maintenance	* * * * * * * * * * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 3,600.00 90,000.00 40,000.00 40,000.00 27,500.00 16,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies Building maintenance Railway crossings easement	* * * * * * * * * * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 30,500.00 90,000.00 40,000.00 40,000.00 27,500.00 16,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies Building maintenance Railway crossings easement Maintenance — paved / regular	* * * * * * * * * * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 30,500.00 90,000.00 40,000.00 27,500.00 16,000.00 133.00 20,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies Building maintenance Railway crossings easement Maintenance — paved / regular calcium (regular)	* * * * * * * * * * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 30,500.00 90,000.00 40,000.00 27,500.00 16,000.00 133.00 20,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies Building maintenance Railway crossings easement Maintenance — paved / regular calcium (regular) Top soil	* * * * * * * * * * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 30,500.00 90,000.00 40,000.00 27,500.00 16,000.00 133.00 20,000.00 20,500.00 7,100.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies Building maintenance Railway crossings easement Maintenance — paved / regular calcium (regular) Top soil Winter - salt & sand	* * * * * * * * * * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 30,500.00 90,000.00 40,000.00 27,500.00 16,000.00 133.00 20,000.00 7,100.00 63,000.00
Conferences-memberships Office -equipment purchase utilities communications other - O/T meals Rentals - service / packer / contracts Insurance Licenses + pit licenses Training / first aid/pit/grader Culverts Vehicle - operations repairs Equipment - repairs Shop supplies Building maintenance Railway crossings easement Maintenance — paved / regular calcium (regular) Top soil	* * * * * * * * * * * * * * * * * * * *	3,000.00 1,000.00 30,998.00 3,200.00 500.00 35,000.00 16,128.00 10,600.00 30,500.00 90,000.00 40,000.00 27,500.00 16,000.00 133.00 20,000.00 20,500.00 7,100.00

Bridge	\$	7,000.00
Shoulder repairs / patching	\$	10,000.00
Line painting	\$	2,700.00
Forestry / Fields	\$	344,684.00
Wylie	\$	22,000.00
Brouse/Burkes/Burkes Bluff/Meilkes	\$	148,030.00
Bass Lake	\$	149,100.00
Josie/Kings/Sand	\$	58,249.00
Chipper/baskets/elevated work	\$	58,000.00
Grader	\$	444,695.00
Sub total	\$	1,718,217.00
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Street lights		
Hydro	\$	16,000.00
Repairs		2,000.00
-	\$	
Green Plan	\$	283.00
New Lights (capital)	\$	20,000.00
Sub total	\$	38,283.00
Environment		
Pick-up garbage	\$	97,422.00
recycling	\$	53,000.00
Blue/ Yellow box	\$	1,150.00
NRLOB contract	\$	138,475.00
Turnaround/cleanup/closure	\$	10,000.00
Closure costs - Buchanan	\$	7,300.00
Bass Lake	\$	7,300.00
Due to Water/Sewer	\$	14,972.00
Collection services	\$	3,000.00
Sub total	\$	332,619.00
0.00 1.010.	•	002,010.00
Airport		
Commission	\$	5,911.00
Travel etc.	\$	350.00
Sub total	\$	
Sub total	Ą	6,261.00
Culture		
	¢	00 000 00
Library - general	\$	98,900.00
Recreation - general	\$	63,204.00
Library Siding	\$	12,000.00
CR Renovations	\$	85,000.00
Sub total	\$	259,104.00
Health and Social Services		
Lions	\$	3,500.00
Science Academy	\$	250.00
Family Services	\$	5,000.00
NRFS Christmas Basket	\$	500.00
Seniors Games	\$	300.00
Winter Plowing Program	\$	10,000.00
Historical Society	\$	3,000.00
Kitchissippi Run	\$	200.00
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TOTAL EXPENDITURES	\$	8,370,300.00
Sub Total	\$	2,847,016.00
School Boards	\$	1,241,194.00
County	\$	1,605,822.00
2019 Taxes collected and transferred to O	ther Authorities	
TOTAL MUNICIPAL EXPENDITURES	\$	5,523,284.00
Sub total	\$	1,022,100.00
O.M.E.R.S. Pension	\$	59,736.00
Payroll burden & benefits pkg	\$	140,089.00
W.S.I.B.	\$	32,268.00
Wages	\$	789,007.00
Wages		
Sub total	\$	884,490.00
MMHA Modernizing fund	\$	414,957.00
Facilities	\$	150,000.00
Streetlights	\$	10,000.00
Federal Gas tax	\$	89,533.00
Fire	\$	110,000.00
Contingency gen / OCIF	\$	100,000.00
Provision to Reserves Landfill Baggs Rd	\$	10,000.00
Sub total	\$	12,675.00
Other - Licence	\$	100.00
Utilities	\$	3,775.00
Communications	\$	1,600.00
Supplies	\$	400.00
Mileage	\$	600.00
Training Capital Grant Exp	\$ \$	200.00 6,000.00
Nursery School	¢	200.00
Sub Total	\$	36,629.00
Cemetery Maintenance	\$	300.00
Physician recruitment	\$	12,139.00
Royal Canadian Legion	\$	1,440.00

RECREATION	Budget 2019
2018 Surplus	\$ 258,666.00
Municipal	\$ 63,204.00
Minor Sports fees / Donations	\$ 5,000.00
Adult Ball Fees	\$ 1,085.00
TOTAL REVENUES	\$ 327,955.00
EXPENDITURES	
Chalk River	
Utilities	\$ 2,889.00
Ball field/maintenance/netting	\$ 12,465.00
Rink board paint	\$ 2,750.00
Bleachers	\$ 5,600.00
Mt View	
Maintenance / ground cover	\$ 3,700.00
Corry Lake	
Chemical Privy	\$ 750.00
Burkes	
Chemical Privy	\$ 750.00
Gutzman	
Maintenance/Upgrades	\$ 8,100.00
Pt. Alexander	
Utilities	\$ 3,733.00
Equipment / mower	\$ 6,050.00
Maintenance	\$ 1,200.00
General	
Insurance	\$ 3,668.00
Rink Lights	\$ 11,000.00
Recreation program /canteen / misc	\$ 5,000.00
Replacement of Equipment	\$ 4,100.00
Provision to reserve	\$ 6,200.00
Boat launch	\$ 250,000.00
Total Expenditures	\$ 327,955.00

WATER AND SEWER BUDGET	Budget 2019
Revenues	
Water billings	\$ 282,418.00
Sewer billings	\$ 265,376.00
Town Facilities	\$ 14,972.00
Residents recovery pools	\$ 750.00
Water penalty	\$ 2,700.00
Sewer penalty	\$ 2,300.00
2018 Surplus	\$ 7.41
Supplier Reimbursement	\$ 11,417.00
Total Revenues	\$ 579,940.41
Expenditures	
Water American Water contract	\$ 156,397.00
American call-in	\$ 15,000.00
Insurance	\$ 9,591.00
Utilities - Hydro	\$ 34,500.00
Taxes	\$ 2,500.00
Administration	\$ 6,000.00
Equipment - purchase small	\$ 6,000.00
- Repairs small	\$ 5,000.00
Security monitoring WTP	\$ 700.00
Building maintenance	\$ 2,490.00
Chemical feed/day tank/install	\$ 14,417.00
Water lines/flushing/camera	\$ 7,500.00
Sewer	
American Water contract	\$ 156,397.00
American call-in	\$ 3,000.00
Sludge haulage	\$ 16,000.00
Insurance	\$ 9,591.00
Utilities - hydro	\$ 37,500.00
Security monitoring WWTP	\$ 200.00
Taxes	\$ 985.00
Administration	\$ 6,000.00
Equipment – Maj purchase/repair pipe	\$ 10,000.00
- Small Repair/purchase	\$ 3,200.00
Plant Engineer Assessment	\$ 35,000.00
Reserves - Water	\$ 20,000.00
Reserves - Sewer	\$ 25,000.00
TOTAL EXPENDITURES	\$ 579,938.00
	\$ 2.41